

# Bringing PEACE to the whole service

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#### **Overview**

- Challenges and opportunities in implementing a new whole-service pathway
- Lessons learnt
- Positive changes
- Challenges and next steps

## Challenges and opportunities in implementing a new whole-service pathway







Longstanding

EDs clinic

(Bridge Clinic)



Outpatient psychological therapy

**Outpatient** department

**Multidisciplinary** team

> **Maudsley** Hospital

**7 South-East London boroughs** 

> Enhanced treatment team

Physical health monitoring

**South London** and Maudsley **NHS Foundation Trust** 

Day-services programmes

> Inpatient ward



## NHS Innovation Accelerator:

Understanding how and why the NHS adopts innovation

#### The spread challenge

How to support the successful uptake of innovations and improvements in health care

Tim Horton, John Illingworth and Will Warburton





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**RESOURCES AND TOOLS** 

PAPERS, TALKS, BLOGS

WHAT'S NEW



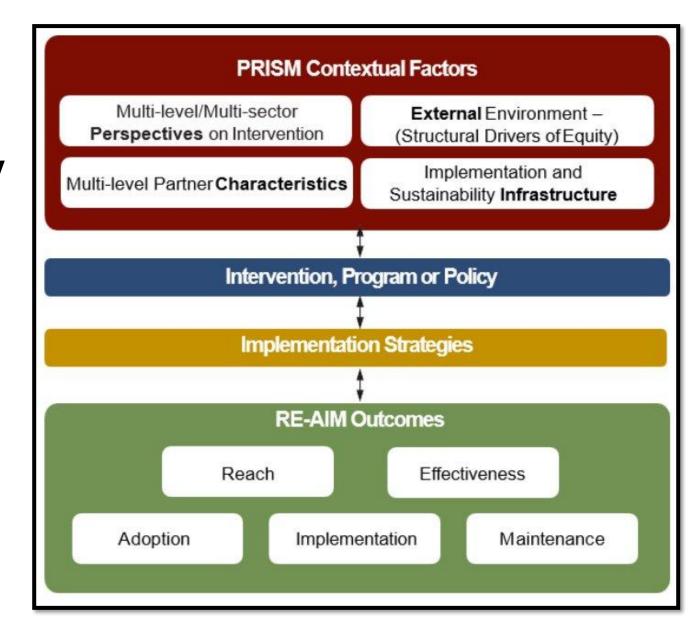


## WELCOME TO RE-AIM AND PRISM: IMPLEMENTATION IN CONTEXT



RE-AIM and PRISM guide users to plan, implement, evaluate, and sustain programs with contextual factors in mind, increasing equity and public health relevance

Practical, Robust, Implementation and Sustainability Model (PRISM)



https://re-aim.org/learn/prism/

#### The process of implementation: RE-AIM

- **Reach:** How do we reach the target population for PEACE (patients, clinicians + services)?
- Effectiveness/Efficacy: How do we know PEACE is effective?
- Adopt: How do we facilitate organisational support to allow for the adoption and delivery of PEACE?
- Implementation: How do we ensure PEACE is delivered properly?
- Maintenance: How can PEACE become standard practice, delivered over the long term?



#### **Lessons learnt**

#### Reach

- Good communication of rationale
- PEACE website
- PEACE huddles
- Induction pack & timetable

#### Adopt

- Buy-in at all levels (service users, clinicians
  & managers in all parts of the service)
- An enthusiasm for change + improvement with good existing clinical processes

#### **Effectiveness/Efficacy**

- Continued evaluation + cross-site learning
- Ongoing research (Kate's group)

#### **Implementation**

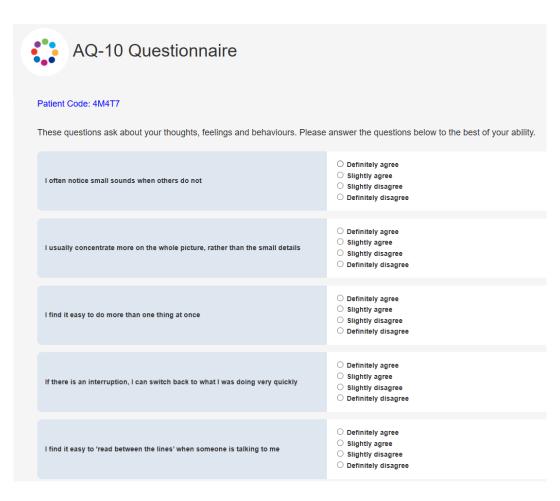
- PEACE website
- PEACE huddles
- Continued attention to necessary
   adaptations, to different patients and in
   different parts of the service

#### **Maintenance**

- Ongoing work
- Encouragement of collaboration across the service
- PEACE huddles, Lunch & Learn refreshers, PEACE conference and related training

## Positive changes

- AQ-10 embedded at assessment for all patients in all parts of the service
  - Facilitating consideration of autistic traits in formulation and treatment planning, right from the start
- Looking past historical diagnoses
  - 'EUPD' / 'BPD' can sometimes mean undetected autism (particularly if there is also historical trauma)



## Positive changes

- Communication passports used routinely regardless of neurodivergence
  - Benefitting all patients, and improving transitions between different parts of the service
- New perspectives on long-standing patients
  - Picking up autism which may have been historically missed
- Sensory / grounding boxes
  - Originally led by STRIDE team but recognised links with neurodivergence



## Positive changes – day-services

- Day services building built with neurodiversity in mind
  - Colour scheme, possibility to change the temperature of rooms and lighting, low stimulus room and quiet room
- Access to sensory boxes / ice packs / PEACE menu if necessary
- Sensory workshops offered to the group

## Positive changes – An example

- 37-year-old cisgender woman, 'J', known to our service for 15 years
- Oldest of two children, culturally diverse parents
- Dad diagnosed with autism in adulthood after a serious accident leading to short-term neurological damage
- Early unmet emotional needs secondary to maternal miscarriage and then postnatal depression after brother was born
- Emphasis in the family on achievement, 'good behaviour', social respectability and appearance

14 years: ~75kg, started to restrict eating

14 years: 44kg, diagnosed with AN-B/P

14 years: CAMHS input – mostly focused

on restriction

14-18 years: ED a source of significant family stress/distress

19 years: Started university, BMI ~17

19-24 years: Severe BN, BMI 17-24

~22 years: Group CBT (NHS), individual

CBT (privately)

24 years: Assessed in SLaM – deferred university

BMI 18.8, potassium < 3.0

Referred to day-care

#### Eating disorder treatment age 24-37yrs

#### **Treatment**

Outpatient therapy (70 sessions alongside day-care) – CBT based with attention to emotion regulation and interpersonal difficulties

Daycare (8 months) – discharged due to unauthorised absences

Step up day programme (1 month)

Inpatient admission (3 months) (including individual & family therapy)

Step up day programme (6 months)

Outpatient therapy (5 months) – risk management + formulation

Residential treatment (12 months) (including individual & family therapy)

Medical monitoring/support + OT input

Longstanding EDs clinic

Outpatient schema therapy

BMI 18.5-19.5

BMI 14 – 17

BMI 15.5 – ~17.5

## Positive changes – Spotting autism

- Early sense of not fitting in
- Obsessive detail-focused researching of suicide methods in 2015
- Obsessive detail-focused preoccupation with physical health concerns in 2021
- Perseverance of very rigid eating disorder routines
- Interpersonal style periods of poor eye contact, slow verbal responses, interactions that suggested dissociation but may instead reflect autism
- Easily overwhelmed by interpersonal interactions and public spaces

- Autism Quotient-10 (AQ-10): 8/10 (screening threshold = 12)
- Ritvo Autism & Asperger Diagnostic Scale (RAADS-14): 39 / 42 (screening threshold = 14)

## Positive changes – Tailoring treatment

- Linking autism traits to our formulation and historical experiences
  - Links with early unmet emotional needs and a mismatch between resource and demand
  - Understanding of why things may have felt so hard and why ED symptoms became such a valued way of coping
  - Autistic identity explored tentatively, not immediately engaged with by J
  - Links with Dad somewhat challenging
- Communication passport
- Sensory toolkit
  - Hyper-vigilant to noise and light
  - Sensitive to certain textures body image links
- Acknowledging need for routines and thinking on what could be an alternative to ED
- Referred for formal assessment (J's request)
- Ongoing story and still unwell with her ED...

## Challenges and next steps



#### Challenges and next steps

- Updating learning as the team changes and as evidence develops and our understanding evolves
- Keeping PEACE a priority in a challenging world
  - Regular review of PEACE huddle attendance and ways to maintain attention amongst competing priorities
- Embedding neuro-affirming care alongside detection of neurodivergence
- Evidence-based tailoring of outpatient therapies to autism (and ADHD)
- Continued collaboration with lived experience experts





## Thank you

## Questions?

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